



**Partner to enterprising
people**

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Utrecht, November 20, 2015,

LETTER OF RECOMMENDATION

To whom it may concern,

This letter is to state that Mr. Paul Anderson of Manna Consulting conducted two evaluations of its programme coalitions for the ICCO Cooperation in 2014:

1. the evaluation of the program coalition of South Africa of the MFS2 Basic Health and HIV program of the ICCO Alliance; this program coalition, the SALT ALLIANCE, consisted of 6 organisations.
2. the evaluation of the program coalition of Zimbabwe of the MFS2 Basic Health and HIV program of the ICCO Alliance; of MFS2 program ICCO Alliance: this program coalition, Zim Prisma Coalition, consisted of 7 organisations.

The Purpose of each of the evaluations was to clarify to what extent and in what ways the program coalitions in South Africa and Zimbabwe had implemented a joint programmatic approach and realized the shared objectives of the coalition. Questions regarding the coalitions that the partner organizations answered through the evaluation included:

- In what ways are they able to work through programmatic cooperation?
- What do they value in it?
- What are the challenges?
- How does it strengthen their work?
- Does it increase the effectiveness of their work?

This evaluation was used to improve the functioning of the coalitions and it also contributed to the ICCO Alliance Global Thematic Evaluation on the Basic Health and HIV which followed later in 2015.

The synthesis report of this program evaluation commissioned externally by ICCO Cooperation in 2015 – which was based on a meta evaluation of the coalition and project evaluations conducted in 2014 and further portfolio and desk research- commented on the quality of these evaluations.

In the synthesis evaluation report of the program evaluation the project and program coalition evaluations were rated against eight criteria:

1. Meeting needs
2. Appropriate design
3. Reliable data
4. Sound analysis

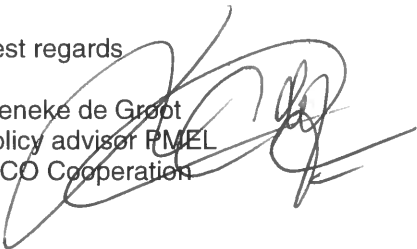
5. Valid findings
6. Impartial conclusions
7. Useful recommendations
8. Clear report

Coalition evaluations were conducted in 11 countries, and the two that were conducted by Paul Anderson were rated highest of the eleven by the independent consultants conducting this evaluation.

As ICCO Cooperation we were very pleased with the quality of the evaluations conducted by Paul Anderson of Manna Consulting and we would fully recommend him for future evaluation work.

Best regards

Dieneke de Groot
Policy advisor PMEL
ICCO Cooperation

A handwritten signature in black ink, appearing to read 'D. de Groot', is written over the typed name and title.